

NEW CLIENT AGREEMENT

KPA Advisory Services helps Clients become stronger 'value propositions' for their stakeholders. We do this through a Retainer Package (our advisory service) that contains 3 critical ingredients.

1. Our Research Spans Three Broad Areas

- Pension System Design
 We seek ways to enhance pension system fairness, transparency and sustainability.
- The Governance of Pension Institutions
 We seek ways to improve the institution's mission clarity and organizational effectiveness.
- Pension Investing
 Clear investment beliefs and their effective implementation generate higher long-term returns
 and more effective risk management.

2. Actionable Insights and Recommendations

We take care to convert our research insights into practical action steps for Clients.

3. Multiple Communication Channels

As an Advisory Services Client, your Retainer Package includes receipt each month of *The Ambachtsheer Letter*, our 4-page advisory letter that addresses our research and action steps. Our Advisory Service is based on the calendar year.

Through the Call Option, Clients have direct access to Keith Ambachtsheer by phone, video conference or via email, and may include a review of strategic documents.





2025 ADVISORY SERVICE AGREEMENT

ADVISORY SERVICE OPTION

Annual Fee:

\$6,000 (for calendar year)

(includes one Hard Copy; electronic version available to multiple recipients – see Step 3 below)

An Invoice will be mailed to the attention of the Billing Contact indicated below.

DO NOT SEND PAYMENT AT THIS TIME.

PRIMARY CONTACT INFORMATION

Company Name							
Name of Primary Contact				Title			
Street Number	Street Name						Suite # (if applicable)
City/Town		F	Province		Post	al Code	Country
Telephone		Fax				Email	
ASSISTANT INI	FORMATION						
Assistant Name			Assistant Title				
A - sinks at Fancil				A intent Dhan	-		
Assistant Email				Assistant Phon	e		
BILLING INFORMATION							
Name of Billing Contact			Title	e of Billing Cont	act		
Street Number	Street Name						Suite # (if applicable)
City/Town		F	Province		Posta	al Code	Country
Telenhone		Fax				Fmail	

2025 AGREEMENT - Form 2015GA.01



DISTRIBUTION LIST

ADDITIONAL LETTER RECIPIENTS

Insert the contact information for additional people in your organization who wish to receive *The Ambachtsheer Letter* (electronic version). There is no charge for additional electronic Letter recipients. Please attach a separate page if required.

Name of Recipient	Title of Recipient	Email Address
1)		
2)		
3)		
4)		
5)		
6)		
7)		
8)		
9)		
10)		

AUTHORIZED SIGNATURE

I understand that The Ambachtsheer Letter is a proprietary publication; all rights are reserved and any materials are n	ot to be
copied or distributed without permission.	

Signature of Authorized Representative:	Date:

Should you have any questions, please contact Adilia Da Silva at 416 925-7525 or adilia@kpa-advisory.com.

Please return this completed Form via email to Adilia Da Silva.

